

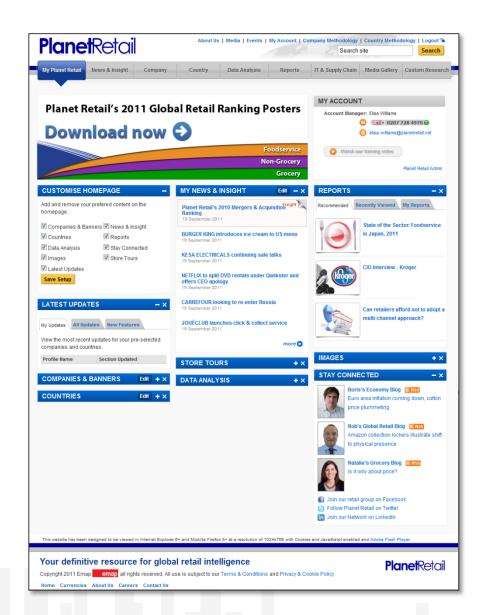


## Global HBC retail trends

### Planet Retail

- Provides retailers, suppliers and investors with critical insights on the global retail industry that create competitive advantage;
- Has macroeconomic insights into 211 countries
- Monitors 7,000 retail and restaurant operations
- Delivers daily news, a weekly magazine, reports, executive opinion briefings.

Continually updated by global team of analysts





### Sample Clients of Planet Retail







































































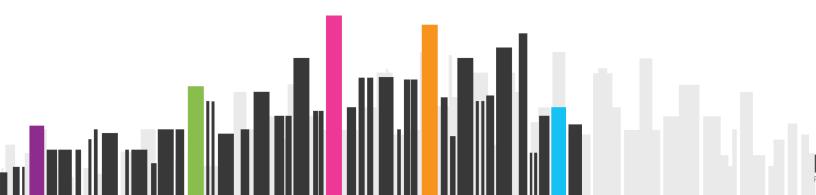


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## Overview

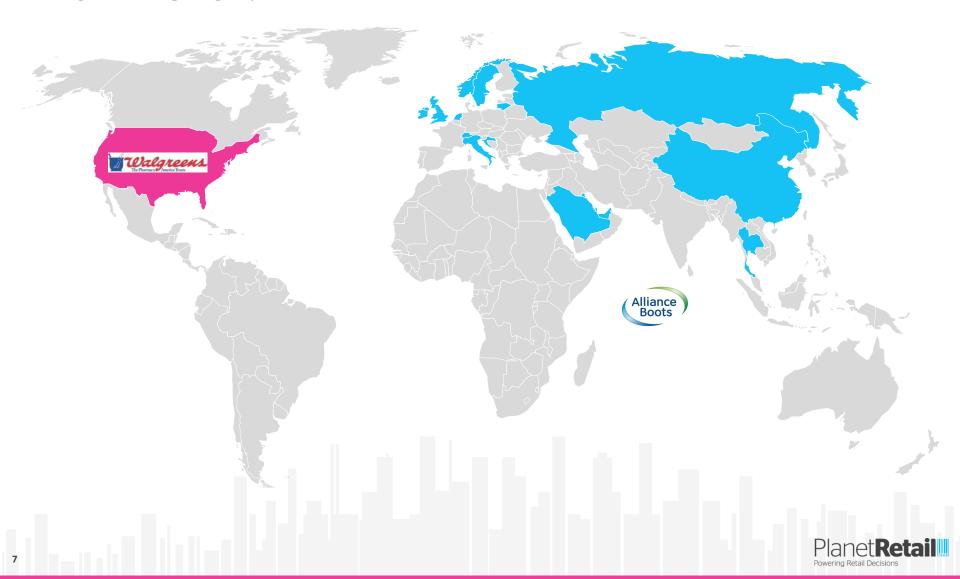




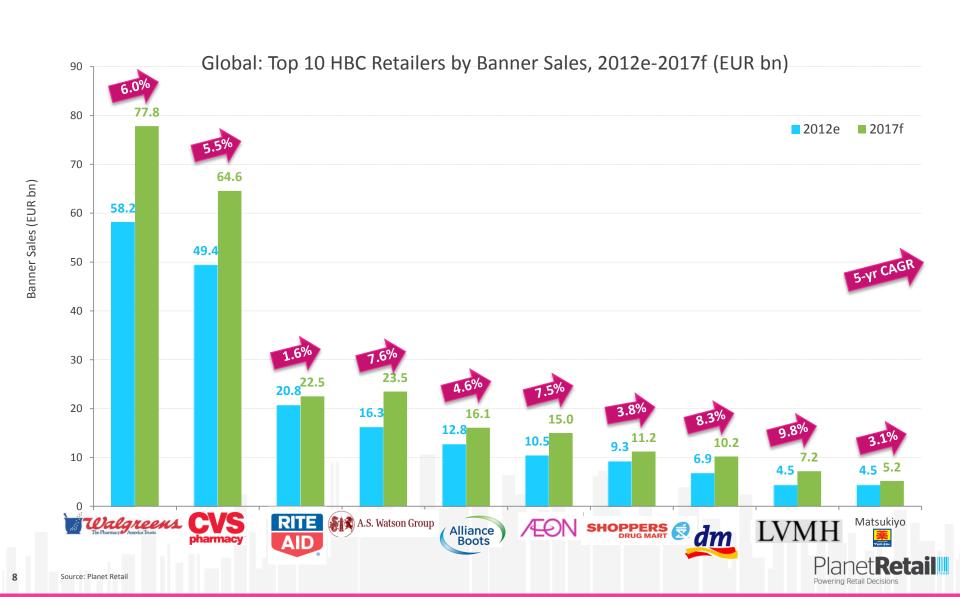
### Leading US players will continue to dominate global rankings in 2017.



The Walgreens Alliance Boots Deal will significantly expand Walgreens' geographical reach.



### Leading US players will continue to dominate global rankings in 2017.



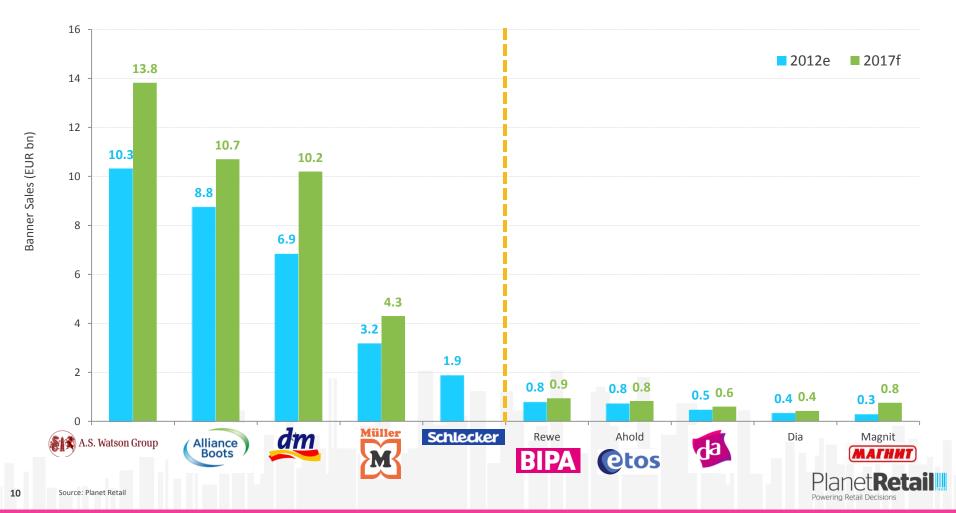
### Several European HBC players have benefited from Schlecker's downfall.

Europe: Top 10 HBC Retailers by Banner Sales, 2012e-2017f (EUR bn)



The European drugstore channel is increasingly getting consolidated with four major players stepping out.

Europe: Top 10 Drugstore Operators by Banner Sales, 2012e-2017f (EUR bn)



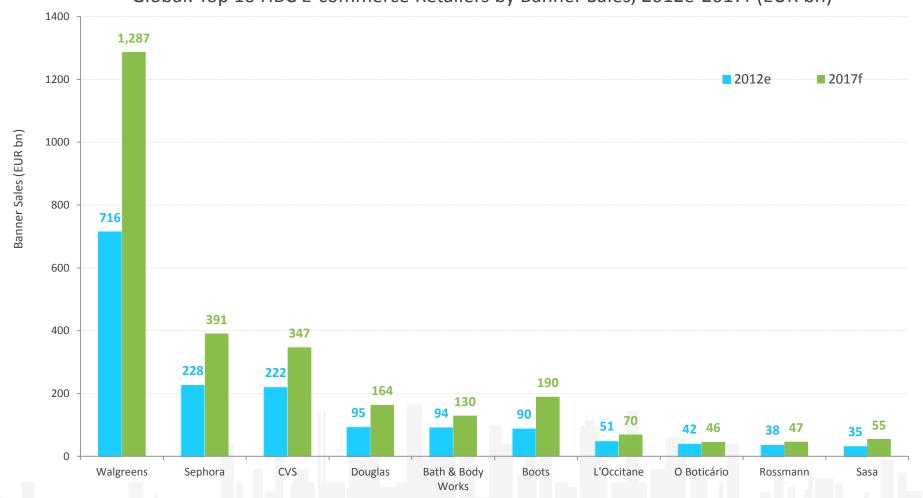
## E-Commerce





Walgreens has stepped up its activity in e-commerce over the last year and now it is a leader among its peers in this fast growing area.







With a variety of brands/websites, Walgreens manages to have a strong presence across the whole health & beauty and pharmacy sector.

Walgreens' online shops, 2013

Online Shop	SKUs	Description
drugstore §	86,569	Online provider of health, beauty, vision, and pharmacy products - acquired in 2011
TO algreens At the corner of HAPPY & HEALTHY"	70,974	Online pharmacy providing refill prescriptions, flu shots and the ability to print photos.
BEAUTY.COM°	17,483	Offers skin care, hair care and makeup
SkinStore.com where science and beauty click®	11,191	Online beauty retailer worldwide, selling premium brands
VisionDirect .com	657	Offers a simple way to order contact lenses

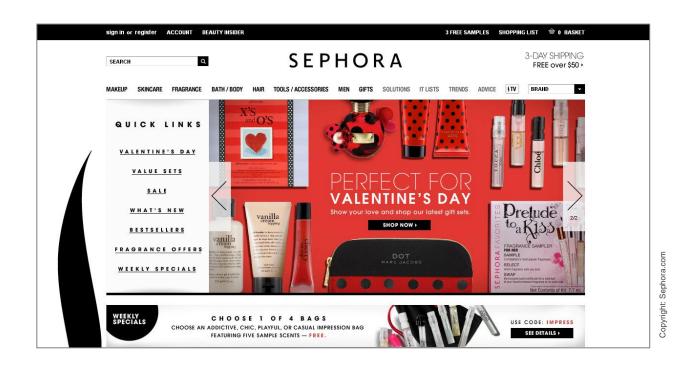
Source: Planet Retail





### LVMH's Sephora uses e-commerce to explore new markets.

- LVMH's Sephora
   extended sephora.com
   to Canada before it
   entered the market
- It acquired a 70% stake in Sack's before entering Brazil

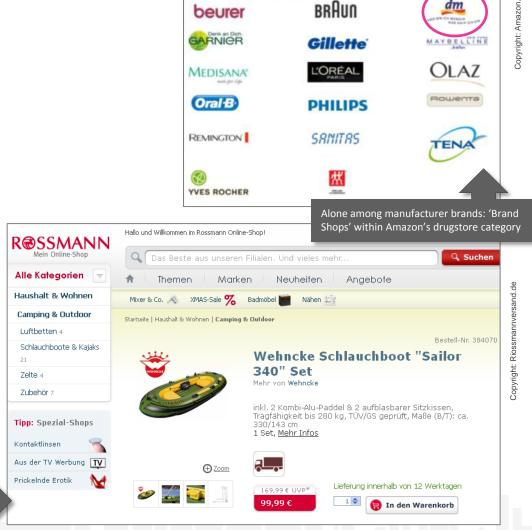






Other beauty retailers are rather cautious when it comes to e-commerce.

- In August 2011, dm started selling its popular private labels via Amazon.de
- Amazon is the vendor and responsible for logistics and pricing.
- The Amazon warehouse is served just like any other store.



Besuchen Sie unsere Markenshops

Rossmann offers inflatable boats and camping equipment in its online shop.



dm is able to do a low-cost trial and benefit from Amazon's expertise.

- Benefits:
  - Low-cost trial.
  - Drives volume.
  - The only cheaper alternative to a variety of manufacturer brands.
  - Increasing brand recognition.
  - Increased catchment area.



### **ERICH HARSCH**

CEO dm





dm is able to do a low-cost trial and benefit from Amazon's expertise.

#### Concerns:

- Officially serving as a wholesaler, hence no control over Amazon's pricing (due to European legislation on RPM).
- Cannibalisation with brick & mortar stores.
- No impulse buying.



### **ERICH HARSCH**

CEO dm



## **Private Label Trends**





ALDI

HBC remains a category that is very sensitive regarding

private labels.

GARNIER Fructis sampon többféle 250 ml/flakon

699 Ft helyett

-14% UCTIS





Private labels have not disappeared from retailers' shelves – however, shoppers might not notice them.









### Pioneer and best practice: Alliance Boots' No7





No7's latest innovation: Match Made.

Alliance Boots aims to make its No7 range a USD1 billion brand by 2015 (up from USD315 million in 2011).



In Boots' drugstores, No7 products have a large presence and fill many shelves.





No7 is known in countries in which Boots does not even operate a single outlet!







Live life beautifully

Finally, Superdrug follows the trend of its fiercest competitor launching venture brand B.

- Standalone website
- No evidence it has been developed by Superdrug
- Trained experts in stores
- If successful, export to overseas retail businesses









Retailer names disappear from private label products.

Economy Standard Premium Added value













Retailer names disappear from private label products.

### Economy Standard Added value











### But not from all products...









# Social Media & Beauty Blogs





Everybody is talking about social media – it's inevitable! But...

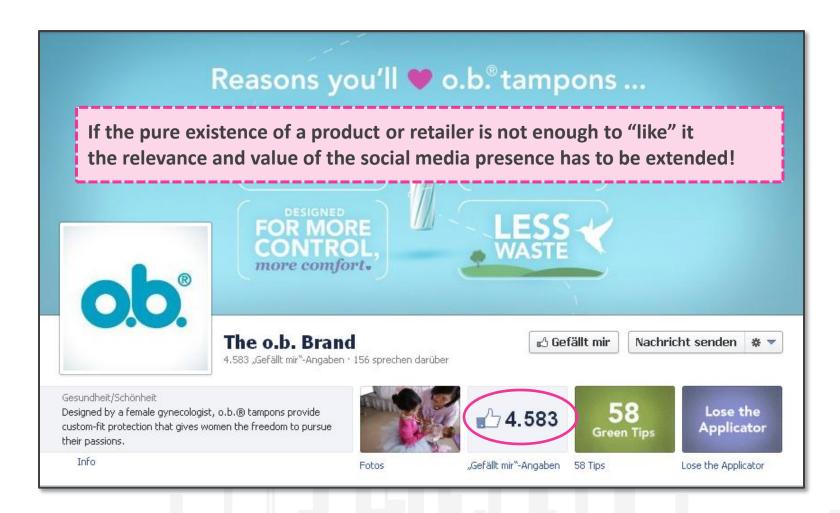




### Would you



a tampon?





In sensitive categories becoming a trusted advisor especially helps to target

younger customers.









YOU'RE NOT ALONE. GET THE 411 ON YOUR PERIOD.

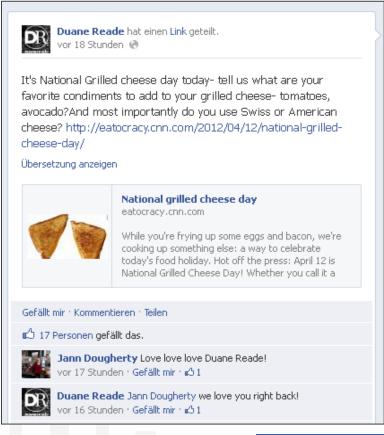






### Generally spoken, retailers and manufacturers need to lose their faceless, impersonal image.











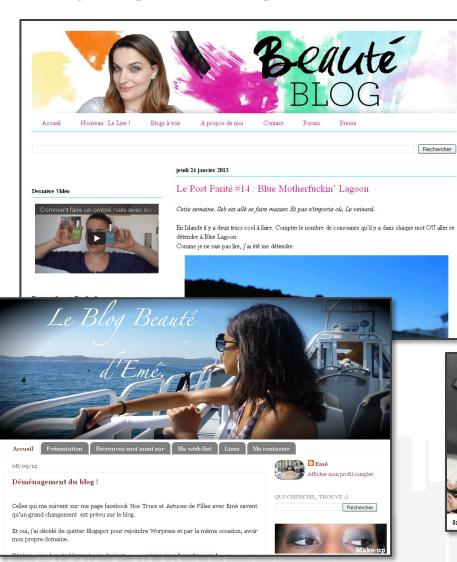


### They could borrow faces from employees for a personal touch...



...or make use of already existing, free and honest feedback of countless

beauty blogs (and vlogs).









...or make use of already existing, free and honest feedback of countless beauty blogs (and vlogs).



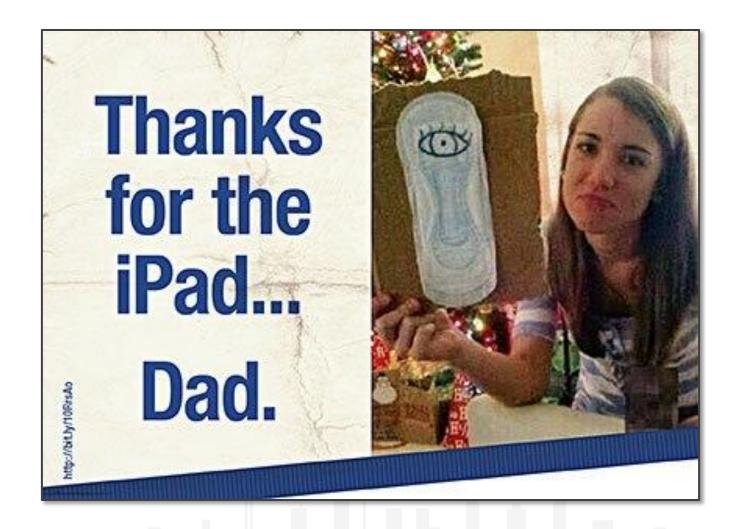




Companies can go even further and use these trusted bloggers as brand ambassadors.









# Summary





### **Implications**

- The Walgreens Alliance Boots Deal will significantly expand Walgreens' geographical reach.
- In HBC, the trend leads away from retailers names on private labels. The biggest players only put them on core products to be perceived as experts.
- If the pure existence of a product or retailer is not enough to "like" it the relevance and value of the social media presence has to be extended!
- On social media, retailers and manufacturers need to lose their faceless, impersonal image.



### **Author**



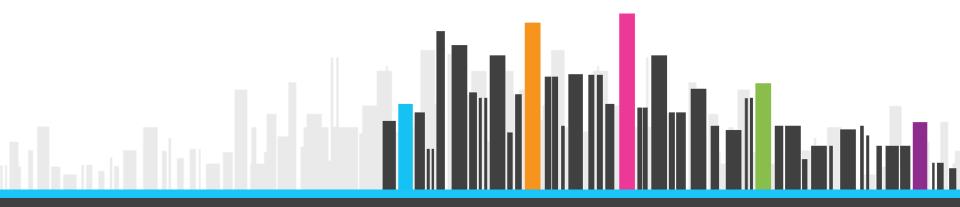
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Denise Klug is an Associate Analyst in grocery based in Frankfurt. Denise specialises in the Dutch and German grocery markets and health & beauty care. She is responsible for building and maintaining Planet Retail's database. She writes articles and contributes to reports that deliver insight. Prior to joining Planet Retail, Denise worked as a freelance journalist. She graduated as a foreign language correspondence clerk, focusing on economics, and holds a Bachelor of Arts.







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